



# Naval War College

National Security Symposium  
Saturday/Sunday, March 24, 25, 2012  
San Mateo, CA

“US GRAND STRATEGY DOES A REGIONAL REFOCUS”

BRING A FRIEND!

**WHAT:** THE NATIONAL SECURITY AFFAIRS DEPARTMENT OF THE NAVAL WAR COLLEGE (NWC) is providing a special team of faculty members to lead a professional analysis and discussion of important issues. **Something new has been added.** An important member of the prestigious China Maritime Studies Institute of the NWC and the leading think tank on China will be joining the faculty team.

**BILLETING:** Special arrangements have been made with the [Marriott Hotel](#), located at the junctions of Hwy 101 and Hwy 92 (less than 5 minutes from the College of San Mateo). The rate is \$93.00 plus tax and \$11.00 for parking. Mention the Naval War College rate.  
**CALL (650) 653-6000 FOR HOTEL RESERVATIONS.**

**WHERE:** [College of San Mateo Theater, Bldg #3](#), in the fine arts department. Located off Hwy 92, between Hwy's 101 and 280. Take the Hillsdale exit. Ample free parking is available.

**WHEN:** [Program 0800-1630 each day](#). Continental breakfast starting @ 0700 will be provided both days. **RECEPTION** immediately following Saturday session at the Marriott Hotel. Validated parking available. Spouses and guests welcome.

**DRESS:** Military: uniform of the day (khaki)/civilian: business casual.

**CONTACTS:** [HUGH MCLOONE](#) 510/814-0100 or [BIGHUGH@AOL.COM](mailto:BIGHUGH@AOL.COM)  
[JAMES RIDGWAY](#) 510/814-2605 x233 or [JAMES.RIDGWAY@NAVY.MIL](mailto:JAMES.RIDGWAY@NAVY.MIL)

**FEES:** All military/civilian personnel \$55  
Make checks payable to: [Naval War College Symposium](#)

Fill in the bottom portion of this flyer and mail with your check.

**RANK/NAME:** \_\_\_\_\_ **EMAIL:** \_\_\_\_\_

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**SEND TO:** CDR James Ridgway  
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